

#### **Business First**

Free Werte

European Marketing November 2024

#### **Disclaimers**

#### **Disclaimer and Forward-Looking Statements**

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Authorised to release to the ASX by Stuart Tonkin, Managing Director & CEO.



#### ASX Listing Rule 5.23 Statement

The information in this announcement that relates to the current Ore Reserves and Mineral Resources of Northern Star has been extracted from the ASX release by Northern Star entitled "Resources, Reserves and Exploration Update" dated 2 May 2024 available at <u>www.nsrltd.com</u> and <u>www.asx.com</u> ("Northern Star Announcement").

Northern Star confirms that it is not aware of any new information or data that materially affects the information included in the Northern Star Announcement other than changes due to normal mining depletion during the eight month period to 24 November 2024, and, in relation to the estimates of Northern Star's Ore Reserves and Mineral Resources, that all material assumptions and technical parameters underpinning the estimates in the Northern Star Announcement continue to apply and have not materially changed. Northern Star confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from that announcement.

The information in this announcement that relates to Group production targets (including subsets of such targets) to FY26 was first reported in the ASX release by Northern Star entitled "5 Year Strategic Plan – 2021 Investor Day Presentation" dated 21 July 2021 available at <a href="http://www.nsrltd.com">www.nsrltd.com</a> and <a href="http://www.nsrltd.com">www.asx.com</a>. Northern Star confirms that all the material assumptions underpinning those production targets continue to apply and have not materially changed.

The information in this announcement that relates to KCGM production targets to FY29 was first reported in the ASX release by Northern Star entitled "KCGM Mill Expansion – FID Presentation" dated 22 June 2023 available at <u>www.nsrltd.com</u> and <u>www.asx.com</u>. Northern Star confirms that all the material assumptions underpinning those production targets continue to apply and have not materially changed.

Rounding is applied in this presentation for the percentage comparisons and for all Ore Reserves and Mineral Resources figures. Mineral Resources are inclusive of Ore Reserves; and numbers are 100% NST attributable.

These figures represent JORC 2012 Mineral Resources and Ore Reserves for the combined assets owned by Northern Star.

MINERAL RESOURCES as at 31 March 2024												
	MEASURED		INDICATED		INFERRED			TOTAL RESOURCES				
	Tonnes	Grade	Ounces	Tonnes	Grade	Ounces	Tonnes	Grade	Ounces	Tonnes	Grade	Ounces
NST ATTRIBUTABLE INCLUSIVE OF RESERVE	(000's)	(gpt)	(000's)	(000's)	(gpt)	(000's)	(000's)	(gpt)	(000's)	(000's)	(gpt)	(000's)
NORTHERN STAR TOTAL	187,219	1.1	6,424	534,201	2.0	34,389	342,802	1.9	20,509	1,064,223	1.8	61,322

ORE RESERVES as at 31 March 2024										
		PROVED			PROBABLE			TC	TAL RESERV	E
	Tonnes	Grade	Ounces	Tonnes	Grade	Ounces	Ton	nes	Grade	Ounces
NST ATTRIBUTABLE RESERVE	(000's)	(gpt)	(000's)	(000's)	(gpt)	(000's)	(00	D's)	(gpt)	(000's)
NORTHERN STAR TOTAL	165,975	0.9	4,679	264,612	1.9	16,255	430	,587	1.5	20,934

## Northern Star\_ 1 commodity, 2 jurisdictions, 3 production centres



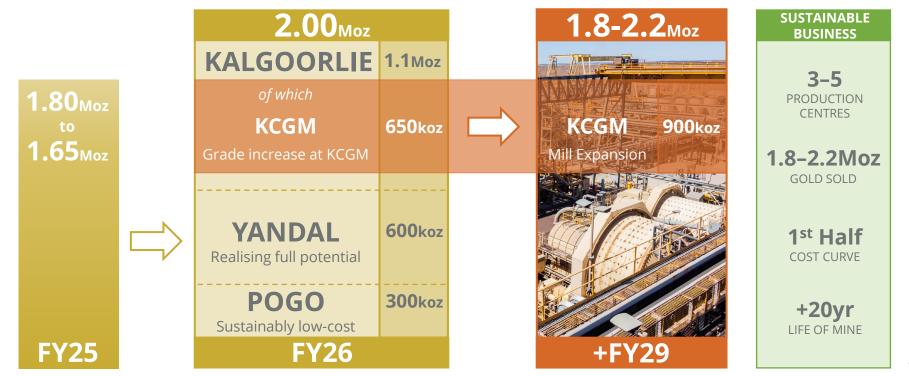








#### Our commitment to \_\_\_\_\_\_ our profitable growth plan



#### Our commitment to \_ create value

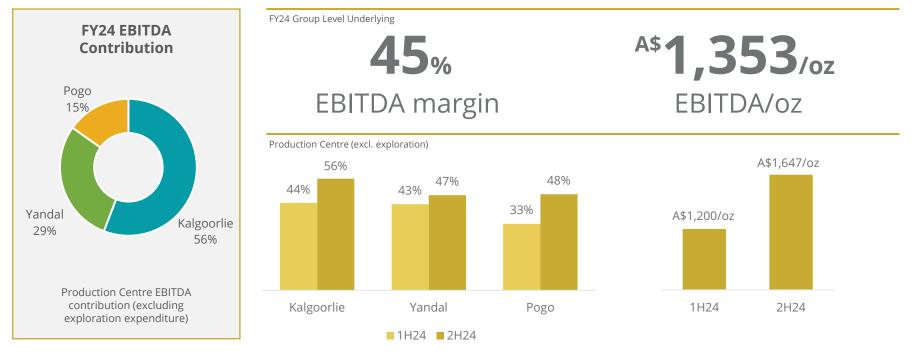
FY24 highlights

<b>1,621</b> koz	<sup>A\$</sup> 1,853 <sub>/oz</sub>	<sup>A\$</sup> 2.2 <sub>B</sub>
Gold Sold	AISC	Underlying EBITDA
<sup>А\$</sup> 462м	<sup>А\$</sup> 172 <sub>м/\$300м</sub>	<b>^40.0</b> cps
Underlying FCF	Share buy-back	Dividends

Underlying EBITDA is Revenue (\$4,921M); less cost of sales excluding D&A (\$2,601M); less corporate overheads excluding D&A (\$131M) plus other income (\$7M), plus foreign exchange gains (\$4M), plus Merger and Acquisition related costs (\$4M), less Insurance proceeds received (\$5M), less foreign exchange on net unhedged USD Senior Unsecured Notes (\$7M).

Group Underlying Free Cash Flow defined as operating cashflow (\$2,070M) less capital expenditure (\$1,303M) less equipment finance and leases (\$189M), less exploration expenditure (\$137M), plus payment for merger and acquisition related costs (landholder duty, \$7M), plus movement in bullion (\$14M). FY24 Dividends - Interim 15cps, Final 25cps paid 26 Sep 2024.

#### Our commitment to maximise financial performance



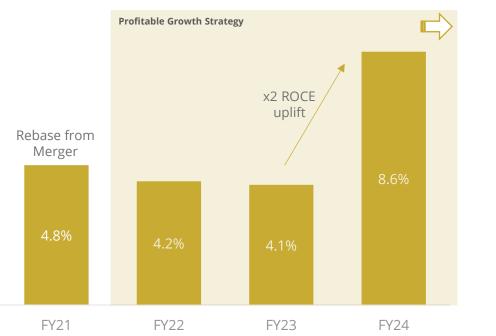
Group level Underlying EBITDA margin = Group Underlying EBITDA (\$2,192M) / Group Revenue (\$4,921M). 2H EBITDA margin of 49% vs 1H EBITDA margin of 40%. Group level Underlying EBITDA/oz = Group Underlying EBITDA (\$2,192M) / Gold Sold Production (1,620,535oz). 2H EBITDA/oz of \$1,552/oz vs 1H EBITDA/oz of \$1,139/oz. Production Centre EBITDA margins are calculated as segment EBITDA/segment Revenue.

1H24 EBITDA/oz = Segment EBITDA (\$937M) / Gold Sold Production (780,785oz); 2H24 EBITDA/oz = Segment EBITDA (\$1,383M) / Gold Sold Production (839,750oz).



#### Our commitment to \_\_\_\_\_\_ increase returns on capital

Return on Capital Employed (ROCE) (%)



#### Our Purpose

To generate superior returns for our shareholders, while providing positive benefits for our stakeholders, through operational effectiveness, exploration and active portfolio management

More than double ROCE FY24 vs FY23

Return on Capital Employed is defined as Group Underlying EBIT / (Total Assets minus Current Liabilities). Northern Star merged with Saracen Mineral Holdings Ltd in February 2021. Due to accounting standards, Saracen assets were recognised onto the Group's balance sheet at fair value, significantly increasing the denominator within the ROCE calculation.



## Our commitment to \_ a strong balance sheet

anchors	n position s balance leet		Investment grade rated by S&P, Moody's and Fitch			Disciplined maint throughou		
		_				Credit Facilities (at	30 Sep 2024)	
A\$	<b>48</b> M		<sup>A\$</sup> 2.5 <sub>B</sub>			A\$750M (undrawn)	A\$750M (undrawn)	US\$600M (drawn)
Net	Cash		Liquidity			Revolving Bank Facility (matures Dec 27)		Senior Guaranteed otes (matures Apr 33)
		-				Financial Target		
						Measure	Tar	get
<sup>А\$</sup> 1.0 <sub>в</sub>	<sup>us\$</sup> 600м		<sup>A\$</sup> <b>1.0</b> <sub>B</sub>	<sup>A\$</sup> <b>1.5</b> <sup>B</sup>		Leverage Ratio (Net Debt / EBITDA)	Leverage ratio less th	nan 1.5x 🗸
Cash and Bullion	Senior Notes DRAWN	Cash and Bullion	Revolving Facilities		Gearing Ratio (Debt / Debt + Equity)	Gearing below 20%	$\checkmark$	
DUIIIUII	Investment Grade	ļ		UNDRAWN		Liquidity	At least A\$1 billion –	A\$1.5 billion 🗸

Net cash is defined as cash and bullion (A\$777M cash plus A\$221M bullion) less corporate bank debt (A\$0M) less bond issue (A\$850M). Unless otherwise stated, all financial metrics are as at 30 Sep 2024.

### Our commitment to \_\_\_\_\_\_ deliver cash returns to shareholders

Cumulative capital management of A\$1.94B since FY12 (dividends plus buy-back)

> Performance-Based Payout Framework

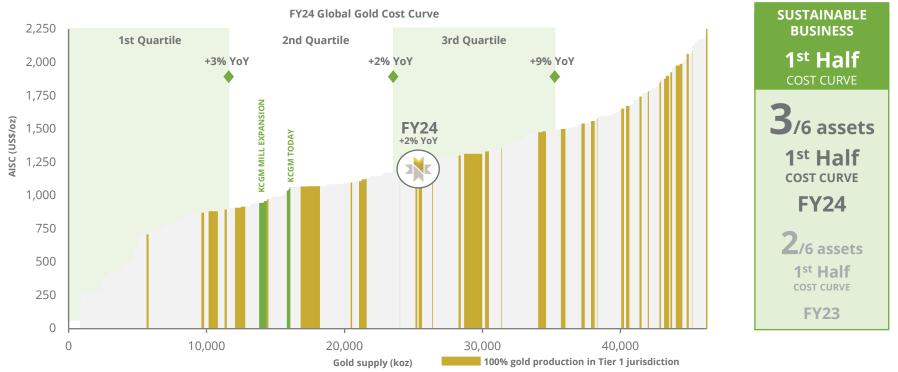




A\$300M on-market buy-back program, 57% complete, A\$127 million purchased in FY23 / shares on issue (1,150M) = equivalent to 11cps. A\$45 million purchased in FY24 / shares on issue (1,149M) = equivalent to 4cps.



#### Our commitment to \_\_\_\_\_\_ drive operating costs lower



Source: J.P. Morgan, company filings. 12 month rolling AISC data (Jun 2023 – June 2024). Global gold cost curve excludes 21 non-producing mines, 30 non-primary gold mines (<20% of total mine production) and 118 mines (26% supply) due to 10 limited or no public data. This information has not been independently verified by Northern Star. FY24 AUD:USD assumption = 0.66. KCGM Mill Expansion denotes from FY29, first year of steady-state production for KCGM, assumed AUD:USD of 0.67. KCGM positioning from FY29 does not account for non-Northern Star future asset cost positioning.

#### Kalgoorlie Production Centre \_\_\_\_\_ unlocking value at KCGM

**13**<sub>Mtpa</sub> **27**<sub>Mtpa</sub> Fimiston Processing Plant



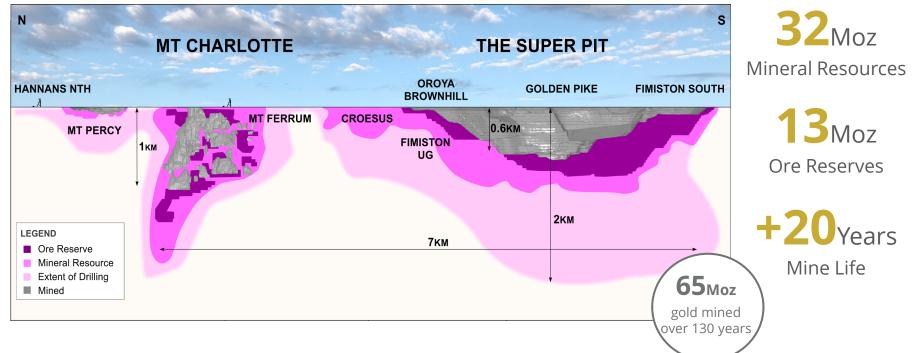
**Location: Western Australia** 

Supports +20 year mine life

Construction on track and within budget – FY27 commissioning



#### kcgm\_ a key global gold asset







Yandal North Yandal South

BRONZEWING

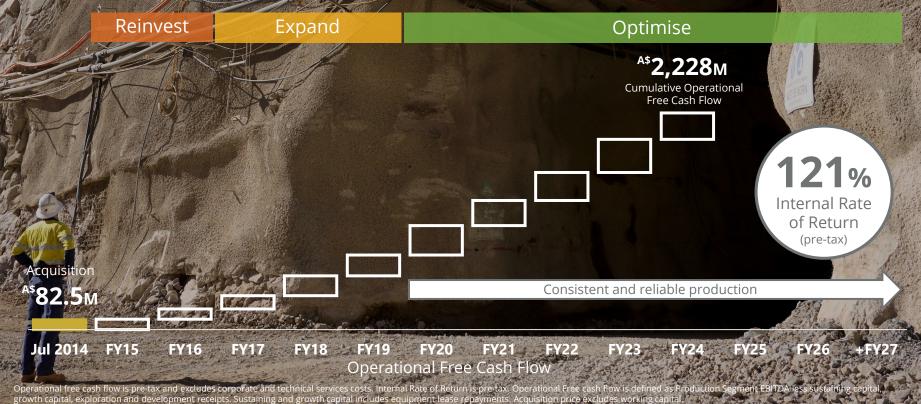
THUNDERBOX

Legend

Highway
 NSR Tenure
 Processing Plant

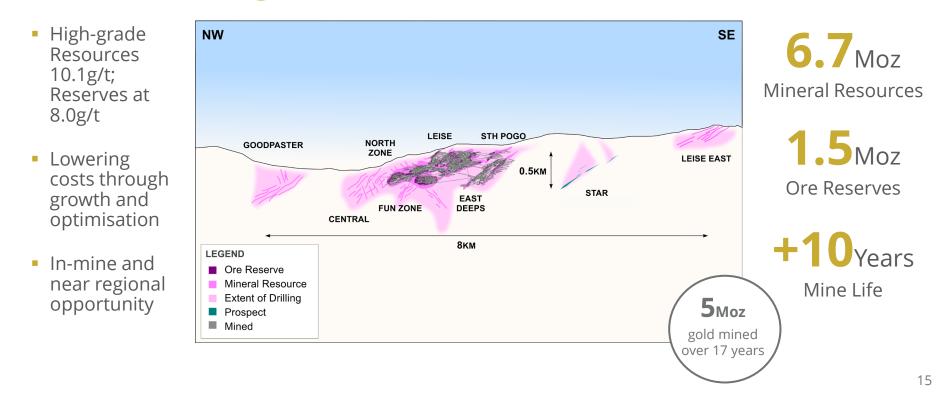
The Bronzewing processing plant has a 1.8Mtpa milling capacity and is currently on care and maintenance.

#### Jundee delivering superior returns





# Pogo Production Centre \_ preparing for the next decade



# Pogo Description Description Description Description Reinvest Registrie Segon

M. L. A. A. Bringt

Operational Free Cash F

Operational free cash flow is pre-tax and excludes corporate and technical services costs. Operational Free cash flow is defined as Production Segment EBITDA less sustaining capita

owth capital includes equipment lease repayments.

Consistent and reliable production

<sup>us\$</sup>149M

Cumulative Free Cash Flow

#### Exploration is an \_\_\_\_\_\_ attractive approach to value creation

20.9<sub>Moz</sub> Ore <u>Reserves</u>\*

**10**<sub>YR</sub> Reserve-backed production profile 61.3<sub>Moz</sub> Mineral Resources\*

A\$31,oz Cost of Resource additions

\*Annual Mineral Resources and Ore Reserves Statement as at 31 March 2024

# Our journey to \_\_\_\_\_\_ sustainable mining

## 0.6 SLTIFR Net Zero

below industry average\* Safety performance as at 30 Sep 2024

#### Zero

materially adverse incidents

Nil environmental, community or heritage incidents, nil fatalities in FY24

ambition for Scope 1 & 2 emissions by 2050

Relative to 1 July 2020 baseline (931kt CO2-e)

35%

targeted reduction in Scope 1 & 2 emissions by 2030

Relative to 1 July 2020 baseline (931kt CO<sub>2</sub>-e)

SLTIFR (Serious Lost Time Injury Frequency Rate) (12-month moving average) is calculated based on the number of reportable lost time injuries occurring in a workplace per 1 million hours worked. \*From the latest available DEMIRS report on mining industry safety statistics in Western Australia - FY22.



## Our commitment \_\_\_\_\_\_\_ to deliver FY25 guidance

FY25 GUIDANCE	UNITS	KALGOORLIE	YANDAL	POGO	TOTAL*
Gold Sold	koz	890 - 980	505 - 555	255 - 265	1,650 - 1,800
AISC	A\$/oz	1,740 - 2,000	1,930 - 2,210	US\$1,395 - 1,460	1,850 - 2,100
Growth Capital Expenditure <i>plus</i> KCGM Mill Expansion Project	A\$M	555 - 595 500 - 530	285 - 307 -	US\$60 - 65 -	950 - 1,020 500 - 530
Exploration	A\$M	-	-	-	180
GOLD SOLD OUTLOOK		KALGOORLIE KCGM grade increase CDO & Kal Ops stable	<b>YANDAL</b> Jundee to normalise TBO 6Mtpa from 2H	<b>POGO</b> Pogo to normalise to 1.4Mtpa from 2Q-4Q	<b>GROUP</b> 1H < 2H

Depreciation & Amortisation	Tax Expectations	Dividends
A\$775 - 875/oz (A\$M: 1H < 2H)	<b>P&amp;L:</b> 30% - 32% tax rate <b>Cash flow:</b> Aus Ops is forecast to return to a tax payable position in 2H FY25; Tax payable from Pogo	Board anticipates any future potential dividends to be unfranked for at least the next 6 months

\*Total Group growth capital expenditure includes A\$20M of corporate spend; Pogo Capital Expenditure converted at a currency using AUD:USD = 0.66.



#### Northern Star\_ our commitment to create value

Production growth to 2Moz on track and fully funded

Geology drives organic portfolio opportunities

Transition to higher free cash flow levels near complete

www.nsrltd.com